

GLOBAL CORPORATE GOVERNANCE CONFERENCE

Boards at the Crossroads of Trust, Technology and Transformation

GOOD GOVERNANCE NEVER SLEEPS

In a world where boards are navigating unprecedented disruption, evolving regulation, geopolitical uncertainty and accelerating technological change, strong governance has never been more important. The GNDI Global Corporate Governance Conference 2026 brings together directors, board leaders, executives, regulators and governance professionals from six continents for a unique 24-hour global conversation on the issues redefining governance today — exploring this year's theme, ***Boards at the Crossroads of Trust, Technology and Transformation***.

Dates: Wednesday, 18 – Thursday, 19 November 2026 (24-hour continuous virtual programme)

Format: Three consecutive 8-hour sessions, timed for global accessibility, covering nine critical governance themes

Note: *All programme times below are stated in UTC
Please convert each session time to your own local time zone.*

SESSION 1

Geopolitics, AI Governance & Cybersecurity

- *Live for: Africa, Europe & the Middle East*

SAST (Johannesburg) 14:00–22:00 | **CET (Brussels)** 13:00–21:00 | **GST (Dubai)** 16:00–00:00 (+1)

Time (UTC)	Format	Topic
12:00	<i>Host</i>	Conference Opening & Welcome, GNDI Chair Address
12:15	<i>Host</i>	Governance Around the World
SUB-THEME: GEOPOLITICS & THE FRACTURED WORLD ORDER		
12:25	<i>Keynote</i>	The New World (Dis)Order: What Boards Must Do Differently Now
13:05	<i>Speaker</i>	Trade Wars, Sanctions & Supply Chains: The Board's Geopolitical Playbook
13:45	<i>Panel</i>	Governing Through Geopolitical Uncertainty: A Global Directors' Roundtable
<i>14:40</i>	<i>Break</i>	
15:10	<i>Host</i>	Governance Around the World

Time (UTC)	Format	Topic
SUB-THEME: AI GOVERNANCE & THE INTELLIGENT BOARDROOM		
15:20	<i>Speaker</i>	Beyond Oversight: How Boards Must Actively Govern AI — Accountability, Bias & Director Liability
16:00	<i>Panel</i>	AI Ethics, Algorithmic Risk & Director Responsibility: Where Does Accountability Sit?
<i>16:50</i>	<i>Break</i>	
17:20	<i>Host</i>	Governance Around the World
SUB-THEME: CYBERSECURITY, DIGITAL TRUST & BOARD RESILIENCE		
17:30	<i>Speaker</i>	Cyber Warfare, State-Sponsored Attacks & the Board's Responsibility
18:10	<i>Panel</i>	Building Board-Level Cyber Resilience: From Frameworks to Practice Across Jurisdictions
19:00	<i>Dialogue</i>	Apply and Explain vs Comply and Explain: How Governance Codes Have Evolved
19:30 — SESSION HANDOVER		

SESSION 2

ESG After the Hype, Board Composition & Human Capital

• *Live for: the Americas & Western Europe*

EST (New York) 15:00–23:00 | **PST (Los Angeles)** 12:00–20:00 | **GMT (London)** 20:00–04:00 (+1)

Time (UTC)	Format	Topic
20:00	<i>Host</i>	Welcome & Session 2 Opening Address
20:15	<i>Host</i>	Governance Around the World
SUB-THEME: ESG AFTER THE HYPE — GOVERNANCE, REPORTING & ACCOUNTABILITY		
20:25	<i>Speaker</i>	ESG After the Hype: Has the Backlash Changed Anything That Matters for Boards?
21:05	<i>Dialogue</i>	Double Materiality, ISSB & the New Sustainability Reporting Landscape: What Boards Must Know
21:35	<i>Speaker</i>	Climate Governance in Practice: Is the Board Truly Accountable?
<i>22:25</i>	<i>Break</i>	
22:55	<i>Host</i>	Governance Around the World
SUB-THEME: BOARD COMPOSITION, DIVERSITY & RENEWAL		
23:05	<i>Dialogue</i>	The Future-Ready Board: Skills, Composition & Renewal in a Disrupted World
23:45	<i>Panel</i>	Building a Board Fit for the Future: NED Remuneration, Independence & Appointment Practices
<i>00:35</i>	<i>Break</i>	
01:05	<i>Host</i>	Governance Around the World
SUB-THEME: HUMAN CAPITAL GOVERNANCE, CEO SUCCESSION & THE FUTURE OF WORK		
01:15	<i>Dialogue</i>	The CEO Lifecycle: What Boards Must Master About CEO Selection, Performance & Transition
01:55	<i>Panel</i>	Governing the Future of Work: Automation, Human Capital Strategy & Board Oversight of Talent
02:45	<i>Interview</i>	NACD Blue Ribbon Commission 2026: The Year's Defining Governance Question
03:25 — SESSION HANDOVER		

SESSION 3

Emerging Markets, Trust, Ethics & The Future-Ready Board

- Live for: Asia-Pacific & Australasia

SGT (Singapore) 12:00–20:00 | **JST (Tokyo)** 13:00–21:00 | **AEDT (Sydney)** 15:00–23:00

Time (UTC)	Format	Topic
04:00	<i>Host</i>	Welcome & Session 3 Opening Address
04:15	<i>Host</i>	Governance Around the World
SUB-THEME: GOVERNANCE IN EMERGING & FRONTIER MARKETS		
04:25	<i>Speaker</i>	Rising Investor Expectations in Emerging Markets: Transparency, Trust & Board Readiness
05:05	<i>Panel</i>	Governing Through Volatility: Corruption, Political Risk & Institutional Resilience Across Borders
<i>05:55</i>	<i>Break</i>	
06:25	<i>Host</i>	Governance Around the World
SUB-THEME: TRUST, ETHICS, MISINFORMATION & GOVERNANCE CULTURE		
06:35	<i>Speaker / Interview</i>	The 2026 Edelman Trust Barometer: What Boards Must Know About Misinformation, Institutional Trust & Social Cohesion
07:15	<i>Panel</i>	Governance Culture: Courage, Ethics & the Responsibility of the Ethical Board Under Pressure
<i>08:05</i>	<i>Break</i>	
08:35	<i>Host</i>	Governance Around the World
SUB-THEME: THE FUTURE-READY BOARD & CONFERENCE CLOSE		
08:45	<i>Dialogue</i>	Governance of Family Businesses: Succession, Conflict & Professionalisation in a Multigenerational Landscape
09:15	<i>Closing Keynote</i>	The Confident Board: Human Judgement, Adaptive Leadership & the Director of the Future
10:10	<i>Panel</i>	Global Governance Snapshot 2026: Key Trends, Challenges & Priorities From Around the World
11:10	<i>Promo</i>	Governance Around the World
12:00	<i>Host</i>	Conference Close

Disclaimer: This programme is correct at the time of publishing. Sessions, speakers, timings and topics are subject to change without notice. Please refer to www.gndiglobal.org/conference/ for the most current version of the programme.